## Fast-growing Security as a Service company

Capital Markets Day 3 June, 2022 Helsinki



## Disclaimer: Forward looking statements

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## Today's presenters



Juhani Hintikka

President and CEO



**Antti Koskela** 

**Chief Product Officer** 



**Ashley Clark** 

Vice President, Commercial - Solutions



**Janne Pirttilahti** 

VP, Cloud Protection



**Tom Jansson** 

Chief Financial Officer



## Agenda

09:00 - 09:05	Opening of the day	Laura Viita
09:05 - 09:25	Introduction to WithSecure	Juhani Hintikka
09:25 - 09:50	Uniquely positioned to capture growth opportunity	Antti Koskela
09:50 - 10:15	Customers and go to market model	Ashley Clark
	COFFEE BREAK —	
10:35 - 10:55	Cloud content protection	Janne Pirttilahti
10:55 - 11:20	Financial overview – growing at scale	Tom Jansson
11:20 - 11:30	Concluding remarks	Juhani Hintikka
11:30 - 12:00	Q&A	All



## Introduction to WithSecure



Juhani Hintikka President & CEO



## Key objectives of today

Share our vision for Security as a Service

Demonstrate how
WithSecure is uniquely
positioned in a large and
fast-growing market

entering a new era of profitable growth with our cloud-native portfolio as our main growth driver



### WithSecure at a glance

#### Revenue splits LTM Q1/'22

Product split

31%



**131m** Revenue LTM Q1/'22

~1,250 Employees<sup>1)</sup>

Partners<sup>1)</sup>

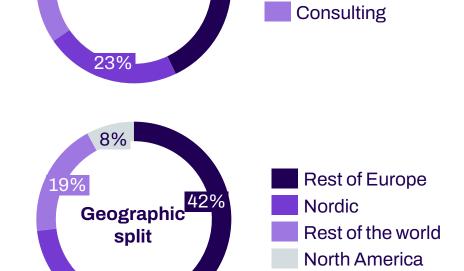




64m **Cloud solutions** ARR Q1/'22

36% Cloud solutions ARR growth LTM Q1/'22

**72** Net promoter score<sup>3)</sup>



**Cloud Native** 

On-Premise



### SaaS business growing at scale

36%

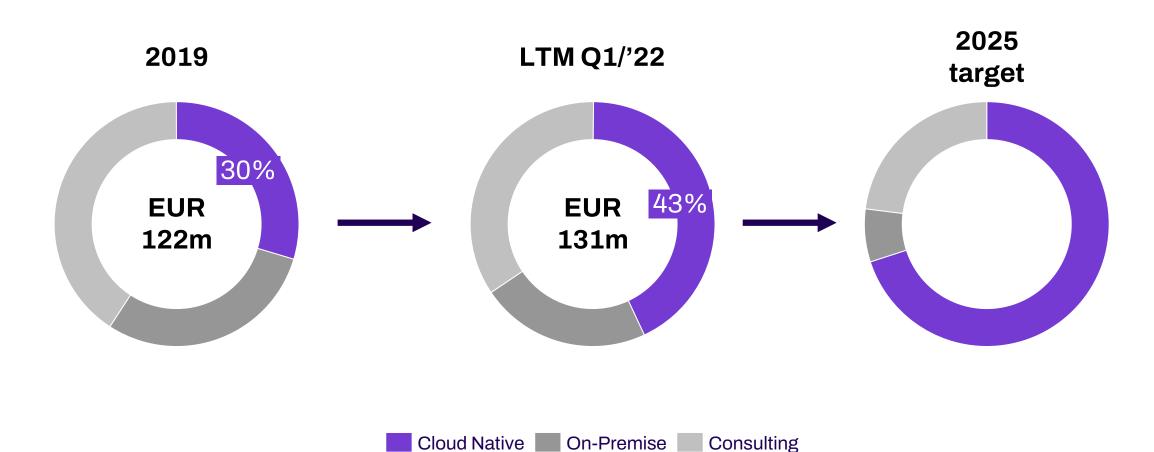
Cloud solutions ARR growth<sup>1)</sup>

113%

Net Revenue Retention<sup>2)</sup>



### Cloud native portfolio delivering growth





## Increasing security challenge for Enterprises

#### **CYBER THREATS**



Threat landscape continues to expand

#### **COMPLEXITY**



Legacy solutions complicating the transformation to cloud

#### **COMPETENCE GAP**



Lack of expertise to understand and implement cloud security



OUTCOME-BASED SECURITY



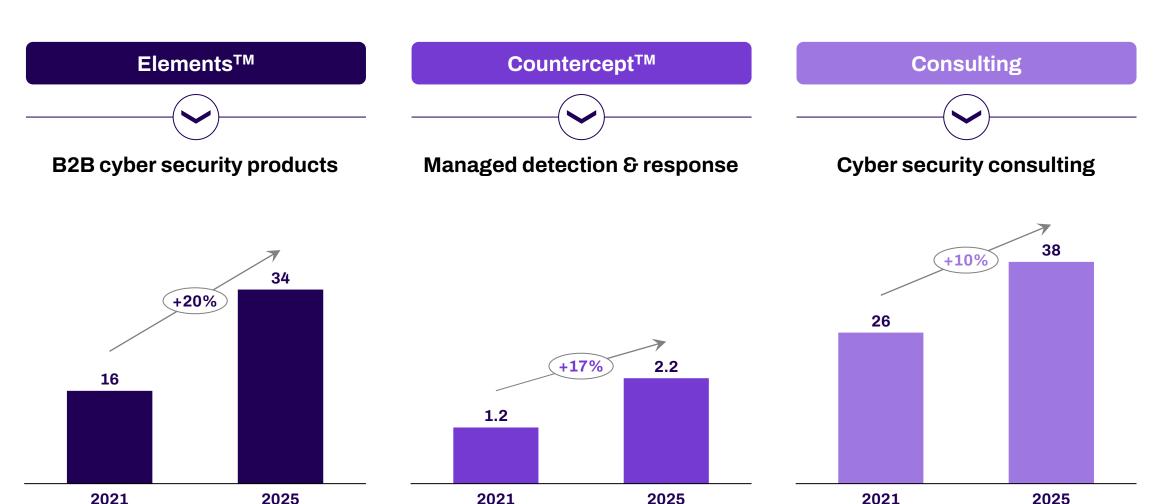
**SIMPLICITY** 



CO-SECURITY APPROACH



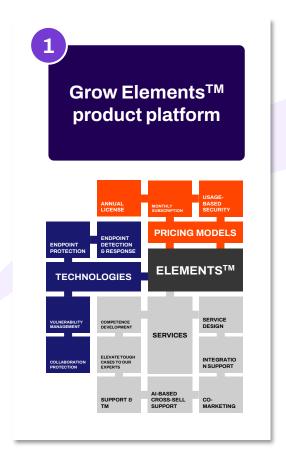
## Large and growing market opportunity







## Growth strategy in place to deliver shareholder value



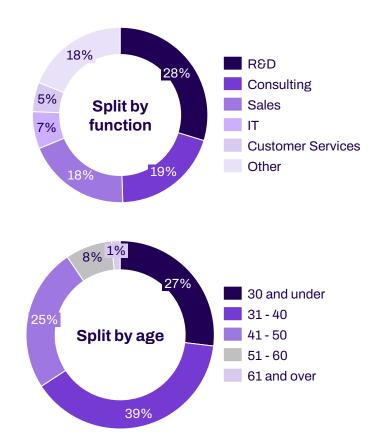






## A strong diverse talent pool requires commitment to culture and values





One of the strongest B2B cyber security talent pools in Europe within consulting, software development, threat hunting and cloud



## Leadership team



Juhani Hintikka

President and CEO



**Tom Jansson** 

Chief Financial Officer



Christine Bejerasco

Chief Technology Officer



Ari Vänttinen

Chief Marketing Officer



Antti Koskela

Chief Product Officer



Tiina Sarhimaa

Chief Legal Officer



Juha Kivikoski

EVP, Business Security



**Tim Orchard** 

EVP, Solutions



Charlotte Guillou

Chief People Officer



## Medium-term financial targets

2021 Actuals

GROWTH TARGET "To **double** revenue organically by the end of 2025" EUR 130m Revenue 2021

PROFITABILITY TARGET

"Adj. EBITDA breakeven by the end of 2023 and Adj. EBITDA margin of some 20% by 2025"

(8%) Adj. EBITDA margin 2021<sup>1)</sup>



### WithSecure as an investment

- 1 Operating in a large and fast-growing market
- 2 Strong customer value proposition generating high retention
- 3 Fast-growing cloud solutions powered by world-class consulting
- 4 Growth strategy in place to deliver shareholder value



# Uniquely positioned to capture growth opportunity



Antti Koskela
Chief Product Officer



## Key messages

Broad and unique security operations offering

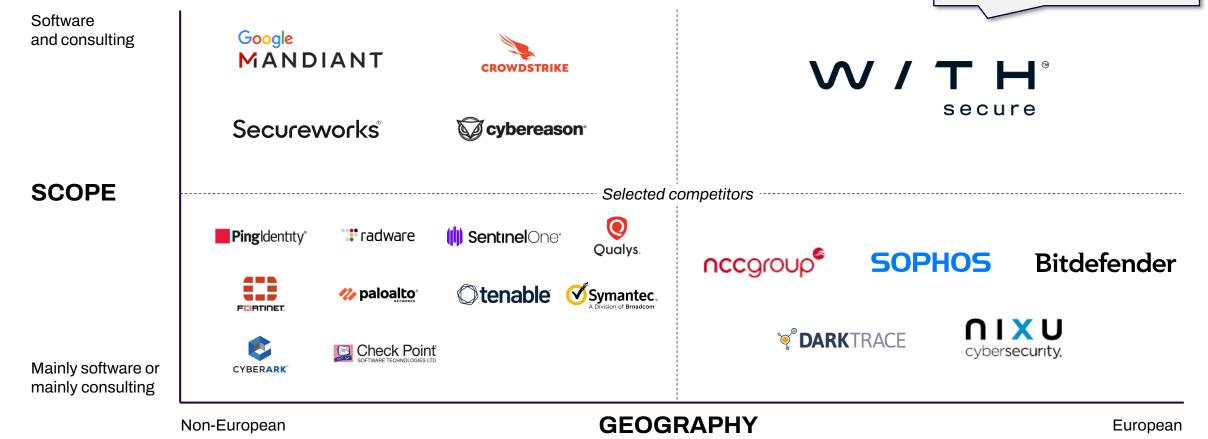
**Customer-centric** security outcomes

Cloud-native autonomous software



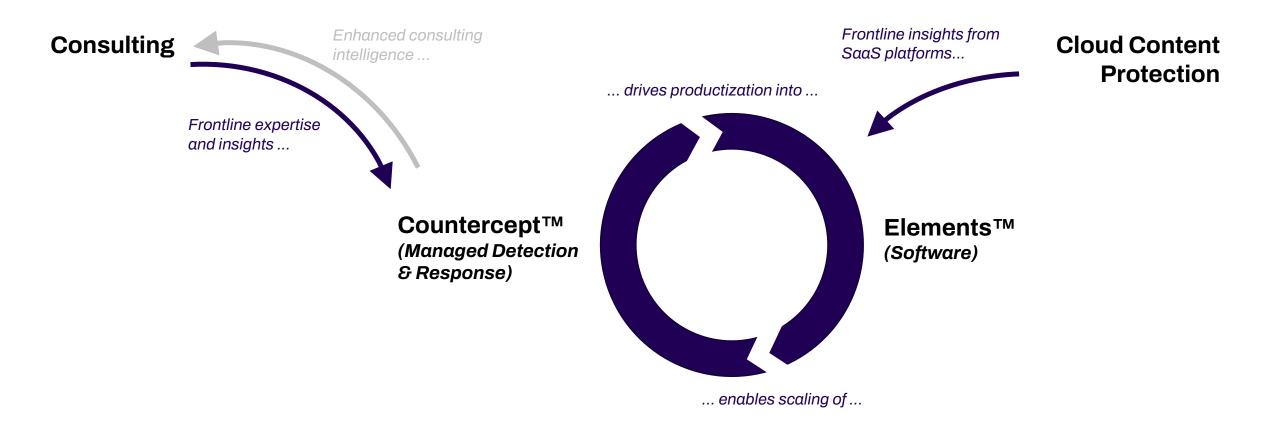
## Broad and unique security operations offering

A major European cyber security software and services provider





## Productizing frontline insights and data



Universal tech stack



### Customer-centric security outcomes



#### **TECHNOLOGY FOUNDATION**







**Data** 

Knowledge



## Day in the life - Developing and operating scalable software



#### **SEND TELEMETRY**

Committed to data-driven autonomous decision making and fast response to incidents



#### LIVING SERVICES

AWS based microservices and endpoint technology platforms



#### **ENCRYPT EVERYTHING**

Software security is a primary driver in all decisions



#### **ASSEMBLE FROM PARTS**

Flexibility and scalability are key, focus on interfaces being robust and universal



#### **ONE IMPLEMENTATION**

Mandated use of common services across all of WithSecure



#### DO NOT CUSTOMISE

Simplification of the technology stack as a key success factor



### Cloud-native autonomous software

Software used by our customers is updated multiple times per day...

**20** 

Average amount of engine updates **per day** 

...makes end point detections in real-time...

500,000

Amount of end point detections **per day** 

...and handles an increasing number of incidents

8,000

Amount of incidents **per day** 



### Key competitive advantages



Trusted European Leader



Cloud-Native Platform for Security as a Service



Category Leader in Cloud Content Protection



Market Defining
Detection and
Response Solution



Proven Expertise to Solve the Most Complex Cyber Security Challenges

+30 years of experience in keeping people and societies safe

#1 Solution For Partners<sup>1)</sup>

Category Leader Growing With Fortune 500 Customers<sup>2)</sup>

Industry-leading capabilities in detecting advanced attacks<sup>3)</sup>

1 of only 9 NCSC-UK<sup>4)</sup> certified incident response suppliers globally



## Summary



Broad and unique security operations offering



**Customer-centric** security outcomes



Cloud-native autonomous software



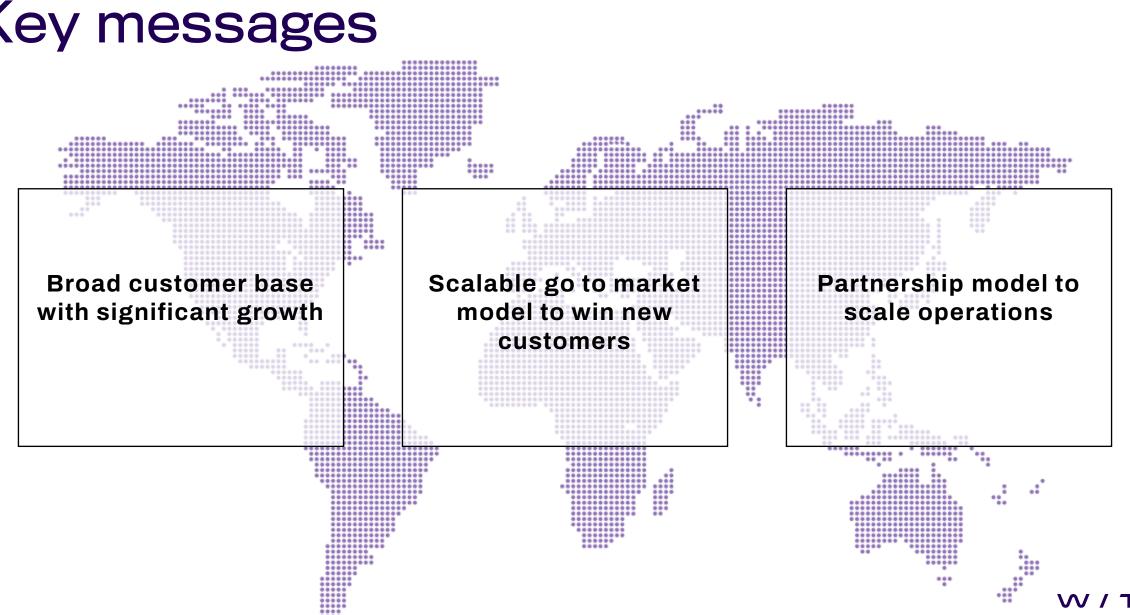
## Customers and go to market model



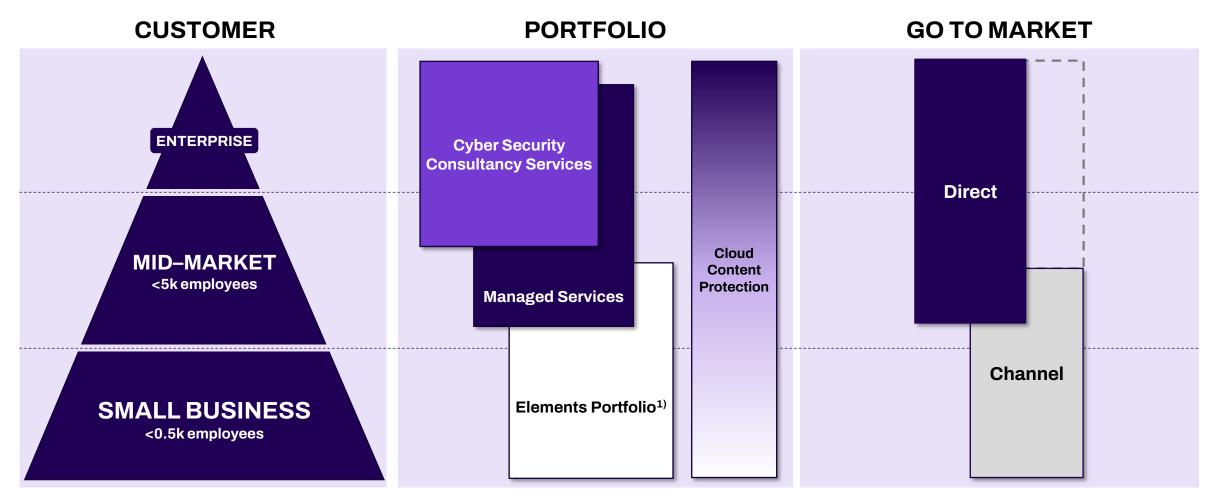
Ashley Clark
Vice President, Commercial - Solutions



### Key messages



### Scalable go to market model

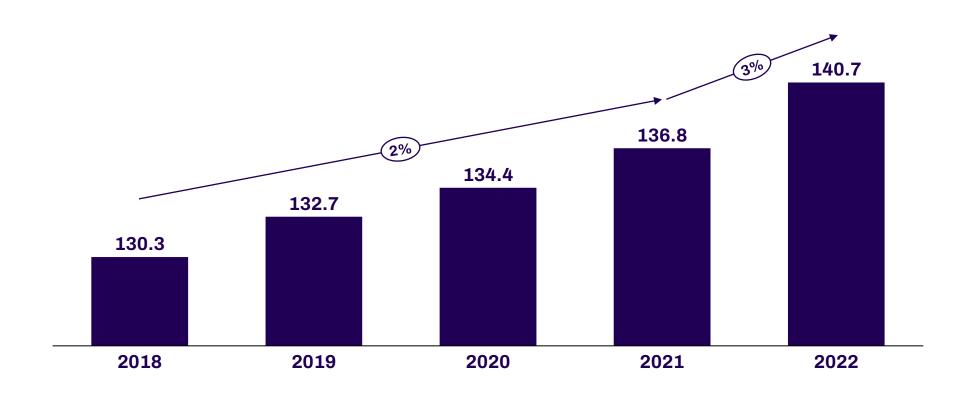




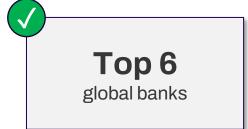
## Broad customer base with significant growth

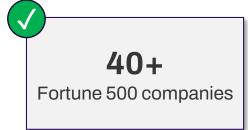
#### **End customers**

Thousands, as of May each year







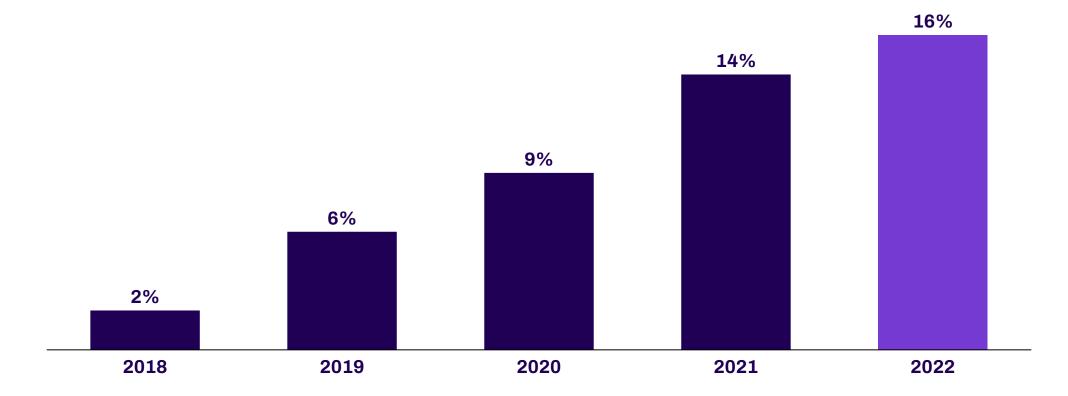




## Growing the share of wallet of existing customers

Share-% with more than 1 solution<sup>1)</sup>

As of Q1 each year





### High customer retention rates

#### Long customer relations

Top 10 customers	Vertical	Years as customer
Customer 1	Financial Services	10 years
Customer 2	Financial Services	6 years
Customer 3	Media	4 years
Customer 4	Financial Services	7 years
Customer 5	Financial Services	7 years
Customer 6	Financial Services	4 years
Customer 7	Manufacturing	7 years
Customer 8	Business Services	5 years
Customer 9	Heavy Industry	7 years
Customer 10	Telecom	7 years
Top 100 (average)		4 years

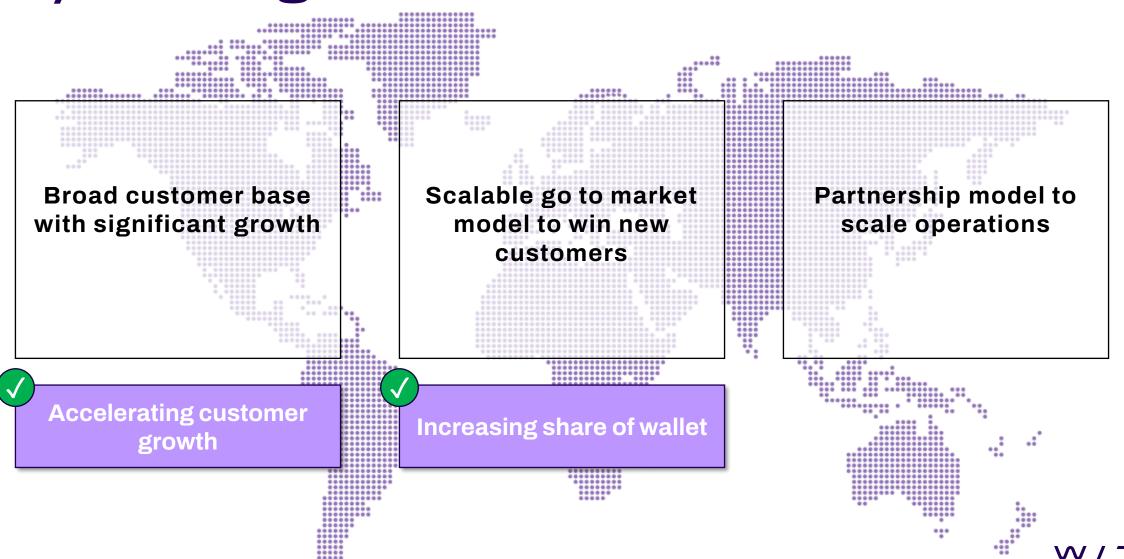
113%

Net Revenue Retention<sup>1)</sup>

**72**Net Promoter Score<sup>2)</sup>



## Key messages



## Direct sales approach



Enterprise and larger mid market profile focused



Strategic account ownership and expansion



Simple Customer engagement to WithSecure



## Strong value proposition for >7,000 partners globally

#### MANAGED SERVICE PROVIDERS



#### **VALUE ADDED RESELLERS**



#### TRADITIONAL RESELLER

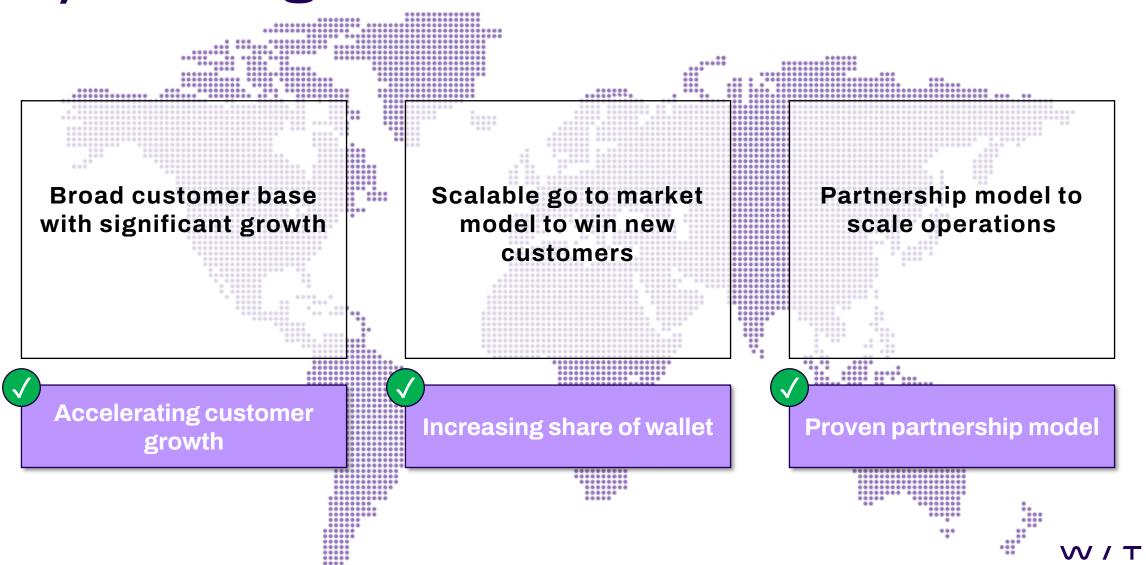
+5,000 local companies in tens of countries

**17** Avg. partnership years with top 10 resellers

**72** Net Promoter Score<sup>1)</sup>



## Key messages



## Cloud content protection



Janne Pirttilahti
VP, Cloud Protection



## Key messages

Security as a partnership - profound need

Broad global customer base

Roadmap in place for rapid growth



# Cloud security

SECURITY "OF" THE CLOUD











Application-Level Control & Security | Physical Security | Host Infrastructure Network Level Control & Security | Storage Level Control & Security

# Cloud security - shared responsibility

SECURITY "OF" THE CLOUD











Application-Level Control & Security | I | Physical Security | I | Host Infrastructure | Network Level Control & Security | I | Storage Level Control & Security |

#### **Customers Responsibility**

**Content Security** 

**Identity Management** 

Data Backup

**Access Control** 

Accountability

SECURITY "IN" THE CLOUD

#### The Salesforce environment



150,000+

Customers

**USD 26.5Bn** 

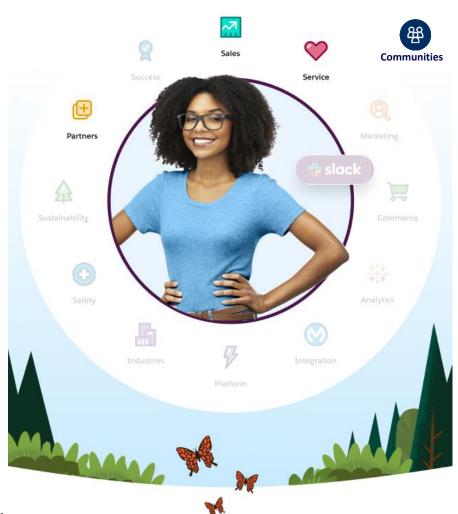
Salesforce revenue in FY2022<sup>1)</sup>

USD 24Bn

Estimated market size of system software ecosystem (including app and software related services) and related add-on apps



## Security threats we prevent in Salesforce





- Malicious content uploaded to community
- Infection of company personnel, environment or community users
- Significant brand damage caused by security threats



- Malicious content uploaded via support case
- Customer service not aware of security threats when dealing with files & URLs
- Infection of company personnel and environment



- Exposure to infections from remote work & bring your own device policies
- Working in unsafe networks

Infection of company personnel end points and IT environment







Malicious content uploaded via 3rd party AppExchange applications



## Co-selling with Salesforce

















Global demand, with largest share from large enterprises Dedicated sales and marketing teams

Salesforce implementation partners Salesforce Appexchange Collaboration with Salesforce

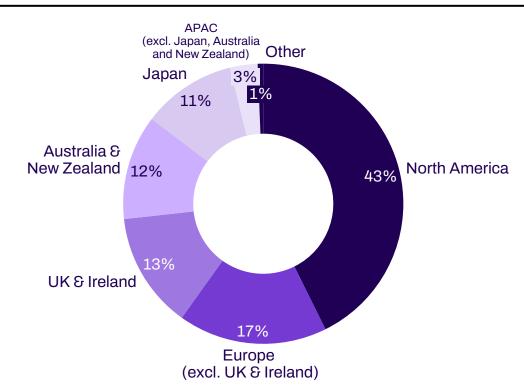


## Wide customer base with global demand

#### **By Sector**

# Media/Comms Professional Services Utilities/Energy 4% 3% Financial Services 24% Pharma/Healthcare 8% 12% Public Sector High Tech 15% Other

#### By Geography



"We are witnessing a great global demand for Cloud Content Protection all the way from the large companies within e.g. Tech, Finance and Pharma"



#### Proven customer success

"Many people believe that Salesforce is responsible for all security. However, aspects of security are left to ourselves e.g., when files change hands. Therefore, we must make sure to security scan everything that comes in and out of the system" - Customer A, Program Director

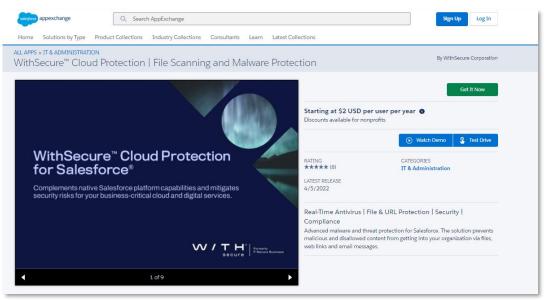
#### Selected other customer references

A Fortune 500 company...

One of leading automotive manufacturers...

One of UK's leading banks...

Big pharmaceutical company...



#### Five star rating in Salesforce appexchange

\*\*\*\*\* "Success!" \*\*\*\*\*

"F-Secure makes Salesforce.com's security model more complete"

\*\*\*\*

"#1 'must-have' security application"

\*\*\*\*

"Game Changer"

\*\*\*\*

"Easy set up, great support"



#### Roadmap for rapid growth

Expand product functionality and expand within Salesforce (e.g. Slack)

Expand into other ecosystems

#### **Technology expansion**

Focus on growth after initial investments

Geographic expansion on the back of best in class Salesforce partnership

Additional growth from groupwide synergies

**Commercial expansion** 



## Summary



Security as a partnership - profound need



Broad global customer base



Roadmap in place for rapid growth



# Financial overview – growing at scale



Tom Jansson
Chief Financial Officer



## Key messages

Strong financial foundation to continue growing from successful share issue

Strong momentum in cloud portfolio

Clear path to profitability



#### Recurring revenue business models

**Elements**™ Portfolio<sup>1)</sup>

> **Subscription** & Usage-based

**Cloud Content Protection** 

**Subscription** 

**Countercept**<sup>™</sup>

**Subscription** 

**Cyber Security Consultancy Services** 

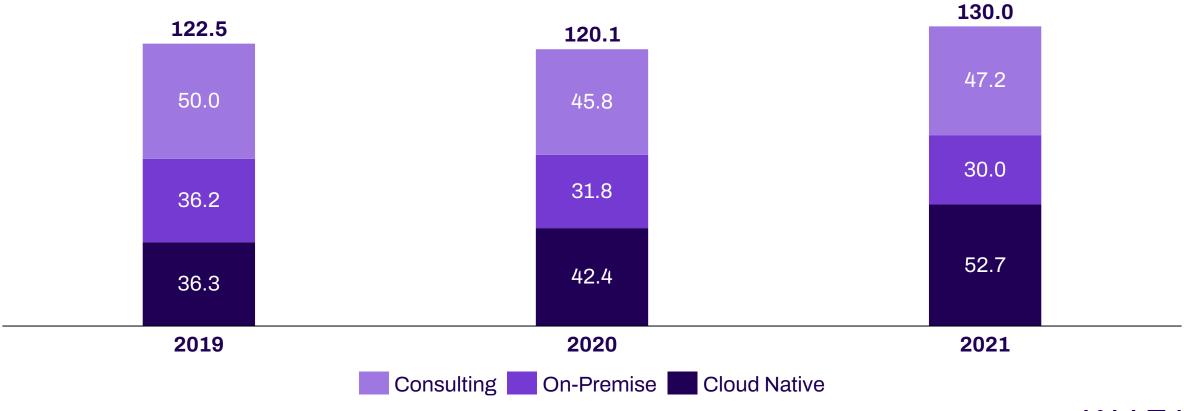
Project based or day rate

Recurring annual or monthly fees



# Shift to cloud-native products going according to plan

**EUR** million

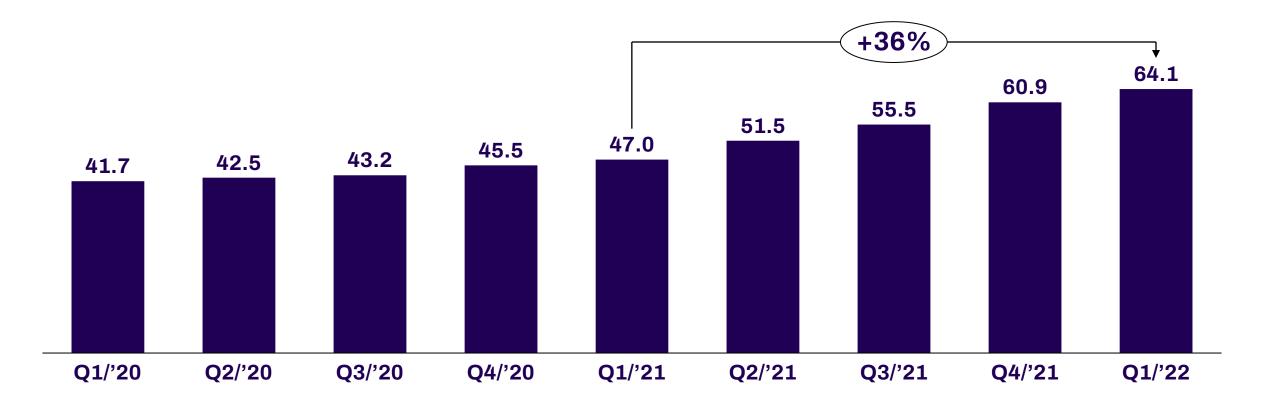




## Strong momentum in cloud portfolio

#### ANNUAL CLOUD-NATIVE RECURRING REVENUE<sup>1)</sup>

**EUR** million



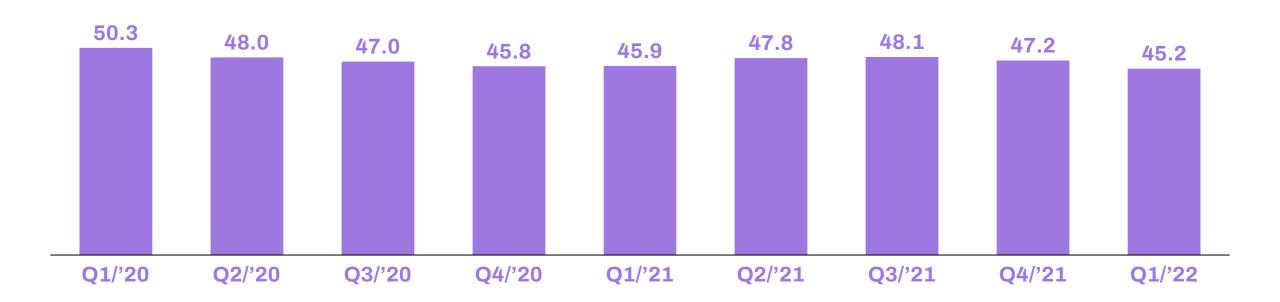


# Strategically important consulting remains stable

#### QUARTERLY LTM CONSULTING REVENUE

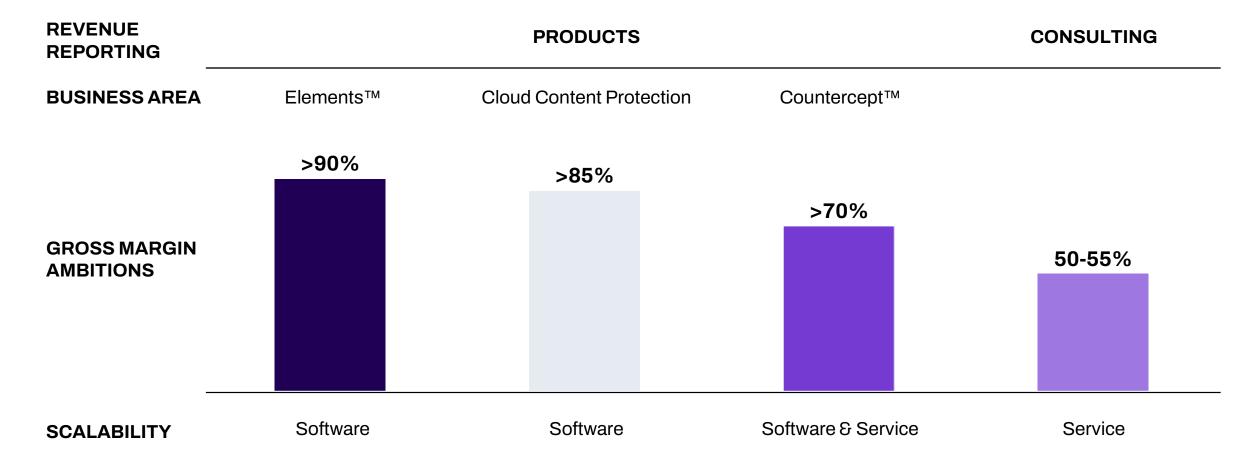
**EUR** million

Divestments in Q4/'21 and Q1/'22 will impact revenue by EUR ~7m on an annual level





# Scalable product businesses to drive profitability





# Path to profitability through scaling

	Today <sup>1)</sup>	Break even point	Mid-term
Revenue	EUR 131m		
Gross margin (WithSecure)	68%		
Sales & Marketing of sales	57%		
R&D of sales	25%		
Admin costs of sales	11%		
Adjusted EBITDA	(11%) <sup>2)</sup>	~0%	~20%



# Strong financial foundation to continue growing

**EUR 92m** 

Net cash position Q1/'22<sup>1)</sup>

**73%** Equity ratio Q1/'22



**Develop existing portfolio** 



Room to catch short-term market opportunities



## Medium-term financial targets

2021 Financials

GROWTH TARGET "To **double** revenue organically by the end of 2025" EUR 130m Revenue 2021

PROFITABILITY TARGET

"Adj. EBITDA breakeven by the end of 2023 and Adj. EBITDA margin of some 20% by 2025"

(8%) Adj. EBITDA margin 2021<sup>1)</sup>



#### Outlook 2022

# CLOUD-NATIVE PRODUCTS

"Revenue from cloud-native products will grow by approximately 30% from previous year, accelerating in the second half of 2022. Previous year revenue from cloud-native products was EUR 51.8 million."

#### **REVENUE**

"Comparable revenue of the group will grow at a low double-digit rate from previous year. Previous year's comparable revenue, adjusted for divested consulting businesses, was EUR 122.8 million."

#### **PROFITABILITY**

"Estimated comparable EBITDA will decrease from previous year. Decrease is mainly due to increased investments to new product areas, as well as sales and marketing efforts including brand renewal related to company demerger. The Estimated comparable EBITDA will improve in second half of 2022 compared to the first half."



# Concluding remarks



Juhani Hintikka President & CEO



# Growth strategy in place to deliver shareholder value









## Key objectives of today



Share our vision for Security as a Service



Demonstrate how
WithSecure is uniquely
positioned in a large and
fast-growing market



entering a new era of profitable growth with our cloud-native portfolio as our main growth driver



Q&A

