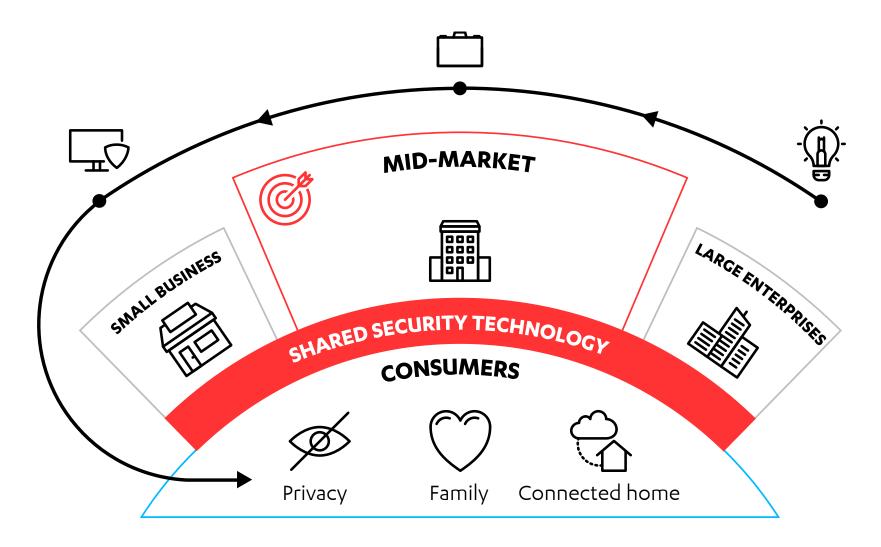
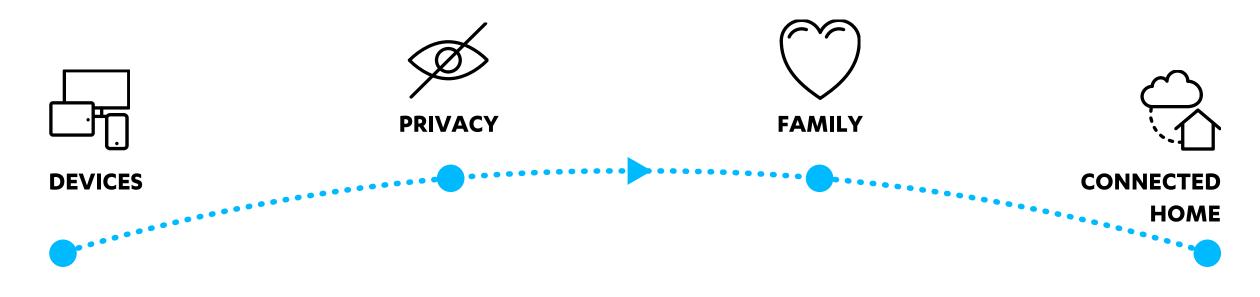


SYNERGIES ACROSS SEGMENTS





CONSUMERS' SECURITY NEEDS ARE GETTING BROADER



Worry about viruses and ransomware

88%

Concerned about online and WiFi privacy

73%

Protecting kids from inappropriate content is important

91%

IoT Gadgets in Use by 2020

>20B



TRENDS WITH DISTRIBUTION MODELS

Preinstalled devices

Retail / eTail

Operator

Appstores

Challenged

In transition

Resilient

Growing

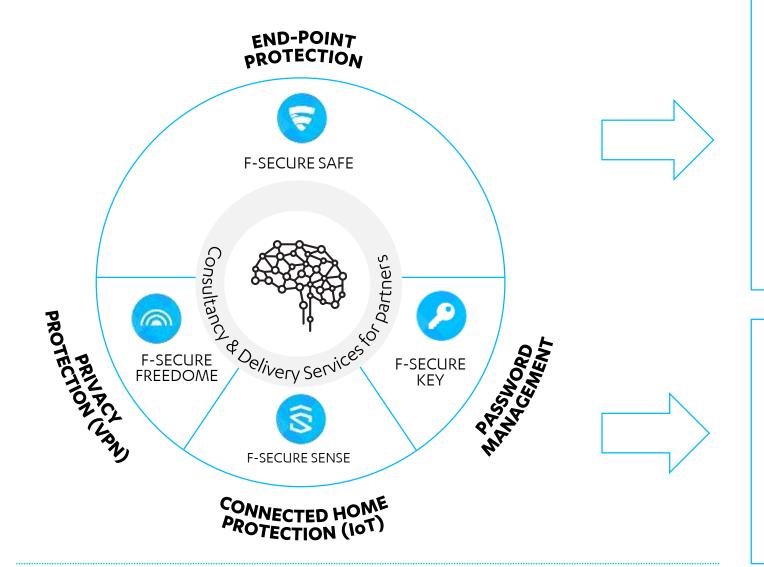


OUR CHANNELS



Telecom Operators

Mobile ISP Cable



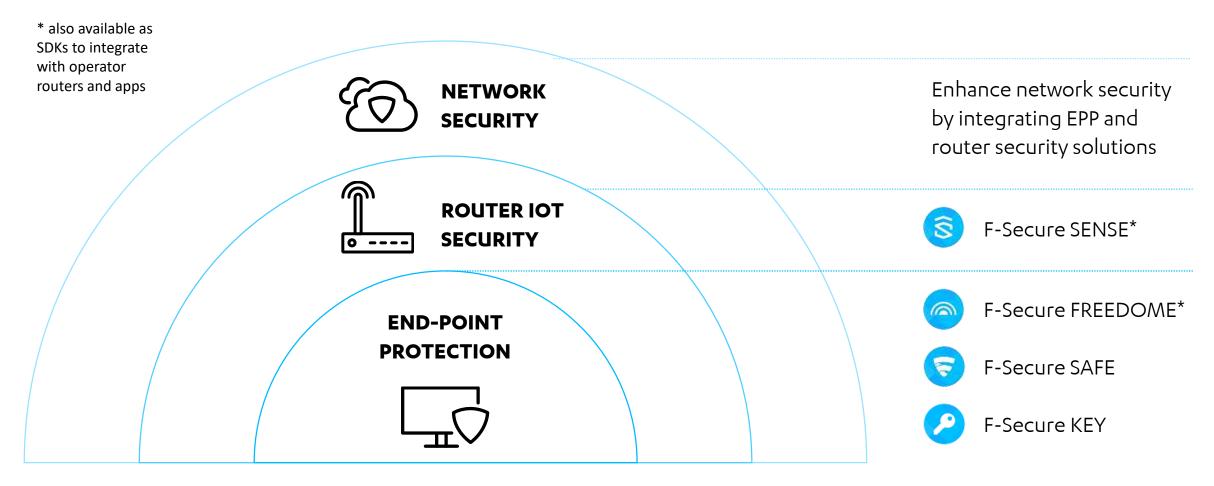


Direct business

eCommerce Retail & eTail

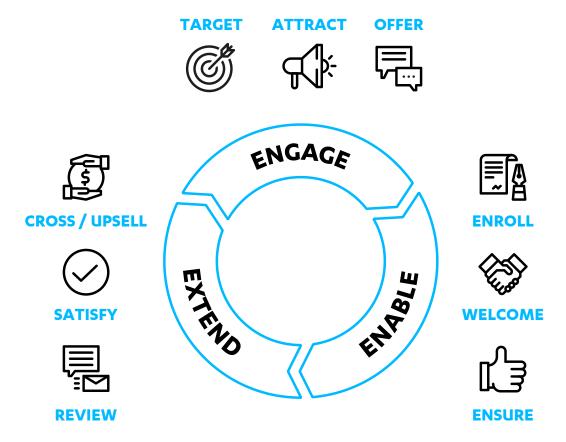


3-LAYER CYBER SECURITY STRATEGY FOR OPERATORS





UNIQUE DIFFERENTIATORS FOR THE OPERATOR MARKET



DRIVING OPERATOR SUCCESS

- Best practices from +200 operators and Direct Business
- Focus in Operators' business outcomes and full customer lifecycle
- Analytics and data driven customer journey optimization

OPTIMIZED FOR OPERATORS

- Support for operator brand strategy through co-branding
- Simplified integration, billing and cloud based business support systems
- 450+ launches provide best budget control and minimized schedule risk

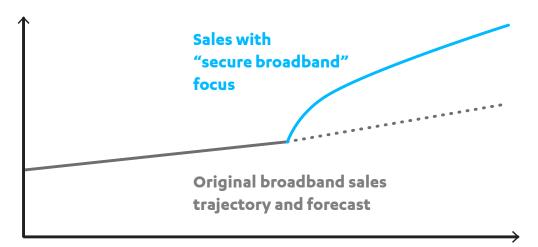


OPERATOR CHANNEL CASE EXAMPLES

GETTING THE PROPOSITION RIGHT

Increasing sales by changing the value proposition

RESULTS



IMPROVING THE CUSTOMER JOURNEY

Using analytics and lifecycle messaging improves activations

RESULTS

40-60%

increase in activations even to large operator

10-15

point increase in their NPS scores

2-3%

Decrease in broadband churn

DIRECT BUSINESS GROWTH ACCELERATED BY FOCUSING ON KEY MARKETS AND CHANNELS

eCommerce

Retail and eTail

Increasing demand for privacy and multi-device protection

Cost-efficient customer acquisition

Improving conversion and renewal rates

Increasing ARPU with bundled offerings

10 quarters of accelerated growth

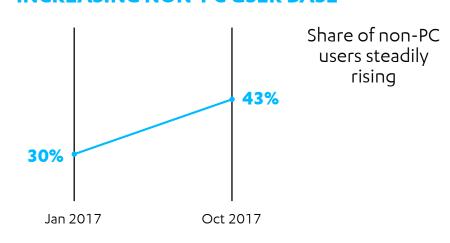


REAL-LIFE EXAMPLES

GROWTH BY BUNDLING



INCREASING NON-PC USER BASE



F-SECURE SENSE MARKET FEEDBACK

"F-Secure's \$200 SENSE router is like a Swiss Army knife for your home that protects against malware attack. Totally worth it" **Tom's Guide, US**

"Overall, SENSE provides peace of mind by offering more security features than most routers"

Cnet.com US

"It's stupidly simple to set up, looks great and most importantly, F-Secure SENSE will make the process of protecting your data and privacy easier"

letstalk-tech.com , UK



DIFFERENTIATION KEY

WE HAVE A COMPETITIVE PORTFOLIO

F-SECURE SAFE (with KEY)

Award winning technology

Built to fit operator channel business model

Simplicity leads to market leading NPS

F-SECURE FREEDOME

Consistently in the Top 3 recommended VPN apps

Ease of use that re-defined VPN category user experience

Browsing and tracking protection

F-SECURE SENSE

Superior set-up experience

Automated software upgrades

Certified and globally available

Operator channel track record









Further differentiation through market leading NPS and seamless portfolio experience



FOCUS AREAS IN CONSUMER SECURITY



- Solid performance with healthy profitability
- Increase revenue per user by bundling and upselling
- Offer a seamless portfolio experience
- Capitalize on IoT market opportunity with F-Secure SENSE, including SENSE-as-a-software

